

Ready for a new energy?

A powerful new purpose.

Courageously tackling the greatest challenge of our time, to bring our world the energy it needs in the most responsible way ever imagined.

> Helping us to define why we do what we do in a new way. Giving us a lens clearer than ever before to stride forwards through.

Expect us to take every step to boldly follow this path. We will measure every action, every investment and business decision against this.

\ominus Our Services

We design, build and maintain the assets that power the world for today and make it future-ready for tomorrow.

Engineering & Consulting

- Field development planning
- Conceptual studies
- Pre-FEED / FEED
- Detailed engineering
- Brownfield engineering
- Asset integrity
- Process and facilities engineering
- Technical safety / loss prevention
- Late life management / decommissioning
- Low carbon solutions



- ► PMC
- ► EPCm
- ► EPC
- Engineering and procurement
- Construction management
- Construction services



- Commissioning life cycle planning
- Pre-commissioning
- Commissioning and start-up
- Systems completions
- Intervention and Inspection services
- Operations readiness and assurance

Latest technology

Expert training



Operations & Maintenance

- Operations and maintenance
- Turnaround and shutdowns
- Brownfield modifications
- Preservation services
- Process and production optimisation

Digital

- Visualisation
- Data integration
- Digital twin

Supported by:

- Asset management
- Immersive training
- Analytics and artificial intelligence

Training

- Smart and efficient work practices
- Developing local talent

A blend of practicality and innovation from initial concept and development to optimisation and maintenance.

Field development planning	Asset integrity
Conceptual studies	Process and facilities engineering
Pre-FEED / FEED	Late life management / decommissioning
Detailed engineering	Technical safety / loss prevention
Brownfield engineering	Low carbon solutions

Our solutions deliver around the world.

Global Projects and Operations Framework Agreement, Global



Operator Duration Scope

Operator

Duration

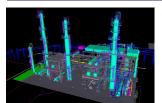
Scope

Ongoing since 2020

bp

Engineering and consultancy support services for onshore and offshore assets

Light Naphtha Disposition Project, United States



Total Petrochemicals and Refining USA, Inc.

Ongoing since 2020

FEED, Detailed Engineering and Procurement

Offshore Low-Pressure Operations, UK



Confidential

2017 to 2019

Technical consultancy. Assessed feasibility of Low-Pressure Operations, provided operating envelope and identified options to debottleneck

Engineering & Consulting.

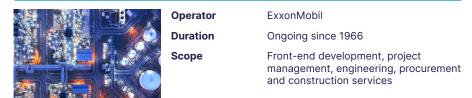
You're looking for solutions that create and sustain value. We deliver them.

It's what our reputation to deliver is built on. It's why our teams go above and beyond for our customers. Whether it's just part of a project or the full lifecycle.

PMC	Engineering and procurement	
EPCm	Construction management	
EPC	Construction services	

When our customers ask, we instantly listen and respond. It's that swift operational reaction that has created many successful projects and partnerships:

Baytown Sustaining Capital Alliance, USA



Framework Agreement for PMC Services for Onshore Major Projects, UAE

	Operator	ADNOC
+ -	Duration	Ongoing since 2018
	Scope	Project Management Consultancy (PMC) Services, FEED and engineering services, technical assistance

Gorgon Project, Australia



Operator Chevron Australia

Duration Ongoing since 2009

Scope

Turnkey engineering, procurement and construction (EPC), mechanical, electrical, instrumentation, commissioning (MEIC), ongoing telecoms O&M and consultancy support

Projects.

Reliable. Safe. Service Excellence.

Keywords we appreciate. And know you will too. Because, as the industry's leading commissioning contractor, with decades of knowledge and experience, we deliver on all your requirements.

Commissioning and start-up	Pre-commissioning	
Commissioning life cycle planning	Intervention and Inspection services	
Systems completions	Operations readiness and assurance	

Our global service agreements with major international operators, and successful projects around the globe, speak for themselves:



Operator Duration Scope

TCO (TengizChevroil) December 2019 - April 2023 Gathering & 3GI Multi-disciplinary

completions and commissioning



Duration

Imperial Oil Ltd 2012-2016 Completions and commissioning



Ongoing since 2020

Integrated commissioning, systems completion and start-up

Completions, Commissioning & Start-up.

We help extend your assets' lifecycle, reduce risk and operate in cleaner ways than ever before. And our Value Delivery Platform uses the latest digital technologies and best practices to realise project cost savings.

Operations and maintenance	Preservation services
Turnaround and shutdowns	Process and production optimisation
Brownfield modifications	

Rest assured, our team has it under control on projects around the world:

Shell Pernis & Moerdijk, The Netherlands

Operator	Shell Nederland
Duration	Ongoing since 2015
Scope	Multi-disciplinary maintenance, modification projects and turnarounds

Sakhalin-1 project, Far East Russia



- Exxon Neftegas Ltd
 - Ongoing since 2008
 - Multi-disciplinary maintenance & engineering support services

Qatar Shell GTL , Qatar



- Qatar Shell
 - Ongoing since 2013
 - Multi-disciplinary maintenance & engineering support services

Operations & Maintenance.

In our business, certainty is everything.

An industry in transition

The greatest positive change we can make today is to create change from within. In everything we do on our projects, in our industry, supporting and collaborating with our partners - leveraging the brilliant minds, efforts and spirit of our 12,000 wonderfully different and talented people in new ways. Not just in our focussed quest for renewables but in how we decarbonise the process to source oil and gas for the world's energy needs right now too. We choose both.

Working across the energy industry spectrum

Conventional energy







Infrastructure

Hydrogen

Electrical network &

distribution



Emissions Reduction



Carbon capture, utilisation & storage





Integrated gas Offshore wind & LNG



Energy storage

(fixed & floating)



Waste to energy & fuels

Process & Chemical



Chemicals

 \sim

Plastics





Refining

Water





Carbon capture, utilisation & storage

B

Decarbonisation/

Emissions Reduction



Biofuels



Welcome to Kent.

With projects executed in +80 countries, we have a truly global footprint

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Kent around the world.

Kuwait

Oman

Qatar

Thailand

Trinidad

Mozambique

Netherlands

Saudi Arabia

Kent offices

- Australia
- Azerbaijan
- Bahrain
- Canada
- China
- Colombia
- Egypt
- GeorgiaIraq
 - Vietnam
- Kazakhstan

Engineering hubs

- India
- UAE
- USA
- UK

Health & Safety

The welfare of our people who work with us globally is a fundamental core value, it is our strongest belief that we will end every day at Zero. Zero harm to our people, planet, and assets. This includes both physical and psychological harm. It is critical to that aim that we establish environments where risk is understood and controlled. Where people feel safe to raise concerns and empowered to stop work if they feel it is not safe, without fear of retribution or negative connotations.

At Kent we believe positive outcomes are a result of a great culture and effective leadership where everyone owns the responsibility to be a custodian of safe outcomes.

0.052

TRIR for 2021

26.7 M

total executed work hours in 2021

> "Safety is not just about compliance, it's about understanding why people make the choices they make. At Kent we are leading the movement to empower people to make better choices."

- SUSTAINABILITY. --

Empowering people to prosper
Supporting a thriving planet Living with purpose and principles

Pillar 1

Our **Sustainability** Strategy

Courageously tackling the greatest challenge of our time, to bring our world the energy it needs in the most responsible way ever imagined.

Our Challenge

When it comes to making a positive impact for people and our planet we're doers, not talkers. We don't deal in idealistic visions. We face difficult truths with confidence and optimism. We harness our collective energy within to take action and create real-world change in a green-washed world. By empowering people to prosper, supporting a thriving planet, and living every day with purpose and principles, together we'll bring the world the energy it needs today and tomorrow in the most responsible way possible.

Empowering people to prosper

We believe the meaningful change we all seek begins from within. We encourage a collective energy built on individual actions to create an inclusive, safe and prosperous world for our people & the communities in which we operate.

We're focussing on

Nurturing brilliant minds

We're attracting, educating and developing a smart, brave, agile workforce so that the brightest minds can create a better today, and an even brighter tomorrow.

Lifting communities

We're lifting the communities where we operate by employing local people and local suppliers, educating the next generation of talent, and providing donations and community development

Empowering our people

We're empowering our employees to prosper by providing them with the financial, physical, mental and emotional knowledge and support they need to thrive.

Accelerating the energy transition

Supporting a thriving planet

Pillar 2

tomorrow.

We're using our agility and knowhow to help our clients break new ground in renewable energy, whilst rolling up our sleeves and tackling the tough work of decarbonising conventional energy sources from within.

We're committed to being a compassionate catalyst for the

energy transition. Addressing the wounds of vesterday.

powering the world today and making it future-ready for

Tackling climate change from within

We've looked within to create bold but credible science-led net-zero plans that focus on rapid, deep and achievable emission cuts for us, our suppliers and our employees.

Reducing our environmental impact

We're taking daily responsibility to reduce our use of plastic, waste and water, as well as raising awareness of key issues such as protecting and nurturing biodiversity.

Leading by example

We're holding ourselves and everyone we work with to the highest standards. Because we know fair, transparent and ethical leadership is critical for the success of our company, our people and our planet.

Living our culture

We're encouraging every member of our worldwide team to play big, thrive on emotional agility and be upstanders, not bystanders. And we embed that culture into everything we do.

Thriving on inclusivity

We are one. And we include all. With thousands of wonderfully different employees spread all over the globe, we're committed to nurturing an inclusive, fair and equal culture.

Our foundations

Health, safety and security	Attraction and retention	Energy efficiency	Environmental policy	Tax policies	Due diligence
Employee satisfaction	Employee rewards and benefits	Sustainable procurement	Environmental compliance	Leadership structure	Remuneration
Employee engagement	Competence	Environmental Management System	Pollution prevention	Safeguarding data	Transparent disclosures





We are built on INFINITE THINKING

We PLAY BIG We are FANATICAL ABOUT PERFORMANCE

Pillar 3

Living with purpose & principles

We know that talk won't cut it. As a business we take action, lead by example and always do the right thing. By putting our purpose and principles before profit we inspire trust and pride in our people, our clients & the communities we touch.

Kent





bd@kentplc.com Kentplc.com * Kent was born in August 2021 bringing together the expertise of Kentech, SNC-Lavalin Oil & Gas and their previous acquisitions of the former Atkins Oil & Gas, Kentz and Houston Offshore Engineering

the energy within